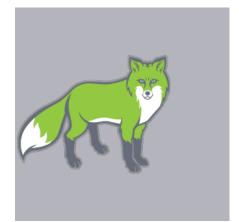
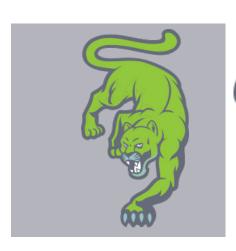
## demand@spring











CAPABILITIES	LAGGING	EMERGING	ACCELERATING	DOMINATING
Buyer Centricity	Product-centric	Beginning to embrace personas	<ul> <li>Conducting buyer journey analysis</li> </ul>	<ul> <li>Aligning strategies and tactics to the buyer journey</li> </ul>
Sales & Marketing Alignment	<ul> <li>Siloed organizations and processes</li> <li>Relationship may be fractured</li> <li>No SLA</li> </ul>	<ul> <li>SLA in place</li> <li>Marketing owns a pipeline number</li> <li>Collaboration improves</li> </ul>	<ul> <li>Sales recognizes marketing's role in buyer journey</li> <li>Communication improves</li> </ul>	<ul> <li>Unified team with ongoing planning, communication, &amp; pipeline modeling</li> </ul>
Technology	<ul> <li>No Marketing Automation (MA)</li> <li>Data is siloed, incomplete</li> <li>&amp; out of date</li> </ul>	<ul> <li>MA is implemented but not synced to CRM</li> <li>Processes for data cleansing &amp; enrichment exist</li> </ul>	<ul> <li>MA &amp; CRM synched</li> <li>MarTech apps leveraged to help close funnel gaps</li> </ul>	<ul> <li>MA delivers sales analytics</li> <li>MarTech apps close funnel gaps</li> </ul>
Content	<ul> <li>Mostly product-centric, focused on rational pain points</li> <li>Created in reaction to perceived gaps</li> </ul>	<ul> <li>Content supports key personas/industries</li> <li>Content starts to connect emotionally with buyers</li> </ul>	<ul> <li>Content aligns to buyer journey stages and personas</li> <li>Storytelling style engages audiences</li> </ul>	<ul> <li>Content marketing platform enables governance &amp; collaboration</li> </ul>
Inbound Marketing	<ul> <li>Limited to SEO &amp; PPC</li> <li>Heavy reliance on outbound batch</li> <li>Content/offers do not align with personas or buyer journey</li> </ul>	<ul> <li>Retargeting</li> <li>Content assets aligned to personas but not journey stages</li> <li>No gating strategy</li> </ul>	<ul> <li>Real-Time Personalization tied to MA/CRM data</li> <li>Content assets aligned to buyer journey stages</li> <li>Gating strategy</li> </ul>	<ul> <li>MarTech and AdTech extends to Paid Media (Display/ Retargeting) with integration into MA</li> </ul>
Lead Management	<ul><li>No formal processes</li><li>No telequalification (TQR)</li></ul>	<ul><li>Lead scoring</li><li>Basic lead nurturing</li><li>TQR function is introduced,</li><li>1 day follow-up</li></ul>	<ul><li>Lead nurturing throughout buyer journey</li><li>Recycle nurturing</li><li>TQR SLA 1 hour</li></ul>	<ul> <li>Predictive scoring</li> <li>Multi-channel, always-on nurturing</li> <li>TQR SLA 5 minutes</li> </ul>
Analytics	<ul> <li>No visibility into marketing performance</li> </ul>	<ul> <li>Marketing focused on number of leads generated</li> <li>Analytics from MA data</li> <li>Marketing drives &lt; 5% of pipeline</li> </ul>	<ul> <li>Closed-loop analytics</li> <li>Executive &amp; operational level reporting</li> <li>Marketing drives &gt; 15% of pipeline</li> </ul>	<ul> <li>Data-driven decision making culture</li> <li>Business analysts</li> <li>Marketing drives &gt; 30% of pipeline</li> </ul>